



Registered Canadian Amateur
Athletic Association Information Return

NCR MAILROOM
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SALLE DU COURRIER
RCN

Identification

Name of association Canada Artistic Swimming - Natation Artistique Canada	
Address 700 Industrial Avenue, Suite 401	
City Ottawa	
Province or territory Ontario	Postal code K1G0Y9

Return for fiscal period ending

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Year Month Day

Is this the first return filed by this association?

Yes No

If "no," has the fiscal period changed from the last return filed?

Yes No

Is this the final return to be filed by this association?

Yes No

If "yes," please attach an explanation.

File number

495309

BN/Registration number

123550337 R R 0001

Yes No

Yes No

Instructions

- 1 Complete the Identification area.
- 2 Complete the boxes (above right) to indicate the end of the association's fiscal period.
- 3 Attach FINANCIAL STATEMENTS for the fiscal period covered by this return. These should include a statement of revenue and expenditures for the fiscal period and a statement of assets and liabilities as of the end of the fiscal period. The statements should indicate the different sources of revenue in sufficient detail to show how funds were spent or invested.
- 4 Attach a list of the names, addresses, and occupations or lines of business of the association's current directors.
- 5 Attach a list of the names and the official positions of the people who are authorized to issue official receipts for the association.
- 6 Attach a note that fully explains what replacement procedure is followed in the event of lost or spoiled receipts.
- 7 Within six months from the end of the fiscal period of the association, mail or deliver a completed return and all required documents to:

Charities Directorate
Canada Revenue Agency
Ottawa ON K1A 0L5

Form authorized by the Minister of National Revenue.

Information required

1. Have any changes not previously reported been made to the association's governing documents? If **yes**, please attach a certified copy of the changes. Yes No

2. Have complete books and records been kept (including duplicate copies of receipts) which fully substantiate all financial transactions during the fiscal period? If **no**, please attach an explanation. Yes No

3. Please indicate the total amount for which the association issued official donation receipts in this fiscal period. \$ **2,810**

4. Are the receipt forms used to acknowledge payments that are NOT gifts clearly distinguishable from official donation receipts which bear the BN/registration number? If **no**, please attach an explanation. Yes No

5. Did the association issue official donation receipts showing a date in the previous calendar year for donations that were mailed or otherwise submitted after the end of the calendar year? If **yes**, please attach an explanation. Yes No

6. Have official donation receipts been issued to acknowledge donations in a form other than cash or cheque – e.g., goods, services rendered, etc.? If **yes**, please attach a list of these gifts and their value as shown on the official donation receipt. Yes No

7. Has any amount donated to the association been returned to the donor during the year? If **yes**, please attach an explanation (confidential). Yes No

8 a. During the fiscal period, did the association accept any gifts with the express or implied condition that such gifts were to be used for the benefit of another person, club, society or association? If **yes**, please attach an explanation (confidential). Yes No

b. Did the association issue an official donation receipt to acknowledge such a gift? Yes No

Certification

To be signed by two directors of the association.

1. I, **Judi Enns-Bradette**
Name of director whose signature appears below.

2. I, **Jackie Buckingham**
Name of director whose signature appears below.

Address (confidential)

HEREBY CERTIFY that the information given in this return and in all attachments is, to the best of my knowledge, correct, complete and current. (Note: It is a serious offense under the *Income Tax Act* to provide false or deceptive information.)

1. Signature of director (confidential)		Position with the association President
Home telephone number (confidential)	Business telephone number	Date
2. Signature of director (confidential)		Position with the association CEO
Home telephone number (confidential)	Business telephone number	Date

RCAA:

Personal information is collected under the authority of the Income Tax Act and is used to establish and validate the identity and contact information of directors, trustees, officers and/or like officials and authorized representatives of the organization. This information will also be used as a basis for the indirect collection of additional personal information from other internal and external sources, which includes social insurance number (SIN), personal tax information, and relevant financial and biographical information, which may be used to assess the overall risk of registration with respect to the obligations of registration as outlined in the Act and the common law. The SIN is collected pursuant to subsection 237 of the Act and is used for identification purposes.

The Canada Revenue Agency (CRA) will make this form and all attachments available to the public upon request and/or on the Charities Directorate website, except for information or data identified as confidential. Personal information may also be disclosed to the organization in question and/or its authorized representatives and other third parties pursuant to the disclosure provisions under Section 241 of the Act. Personal information may also be shared with other government departments and agencies under information-sharing agreements in accordance with the disclosure provisions under Section 241 of the Act. Incomplete or inaccurate information may result in a range of actions including suspension of tax-receiving privileges, up to and including revocation of registered status.

Information is described in Charities Program CRA PPU 200 and is protected under the **Privacy Act**. Individuals have a right of protection, access to and correction or notation of their personal information. Please be advised that you are entitled to complain to the Privacy Commissioner of Canada regarding our handling of your information.

Notification to directors and like officials: The CRA strongly encourages the association to voluntarily inform directors and like officials that their personal information has been collected and disclosed to the CRA for the submission of its annual information return.

I confirm that I have read the Privacy statement above.



Natation Artistique Canada Artistic Swimming

Officials Authorized to sign charitable donation receipts:

Jackie Buckingham
Chief Executive Officer

CANADA ARTISTIC SWIMMING

700 Industrial Ave, Suite 401 Ottawa, ON K1G 0Y8
T 613.748.5674 E info@artisticswimming.ca

ARTISTICSWIMMING.CA



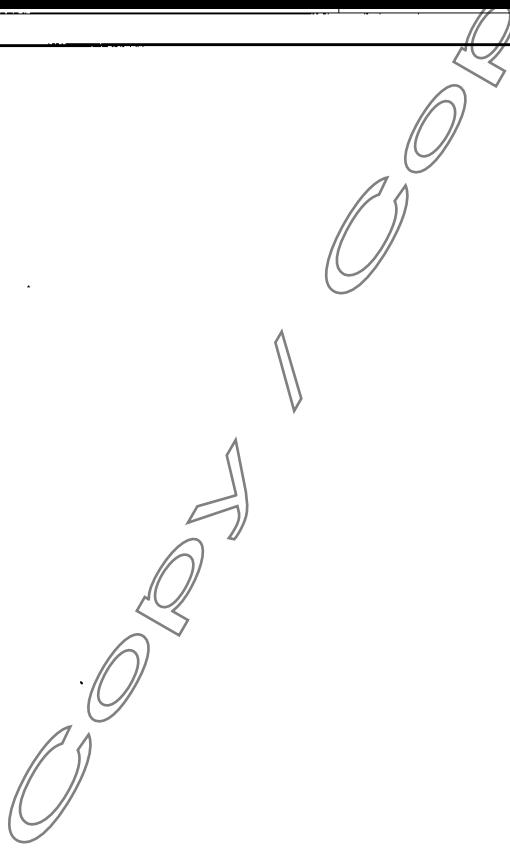
Natation Artistique Canada Artistic Swimming

Replacement Procedure

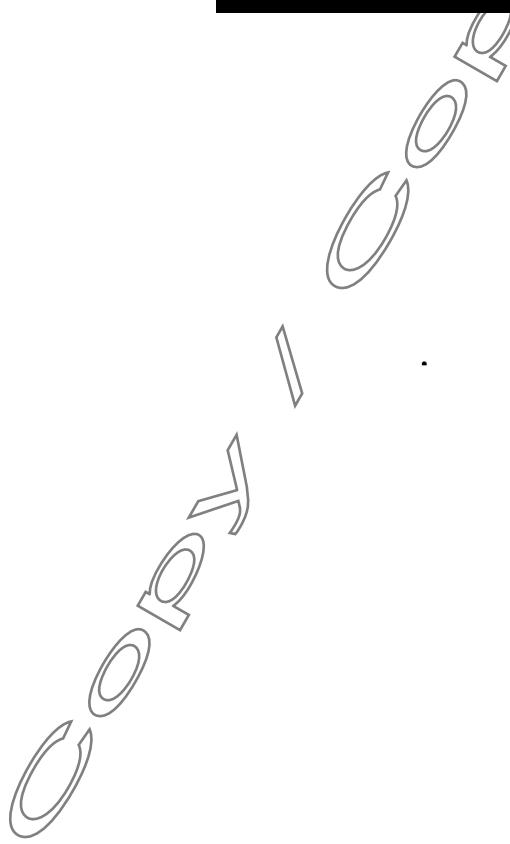
Lost or Spoiled Receipts

The replacement receipts contain all the required information shown on the original receipt plus a notation to the effect that « this cancels and replaced receipt # » (serial number of lost receipt). The copy of the lost receipt is retained and marked cancelled. In the case of spoiled receipt, all copies are retained and marked cancelled.

Canada Artistic Swimming								
Transactions by Account Report 04/01/2018 to 03/31/2019								
Sorted by: Date								
Date	Comment	Source #	Trans. No.	Debits	Credits	Balance	Total Receipt	Advantage
4660 Donations						0.00	Cr	
06/15/2018				0.00	100.00	100.00	Cr	100.00
08/10/2018				0.00	1,000.00	1,100.00	Cr	1,000.00
11/06/2018				0.00	10.00	1,110.00	Cr	10.00
12/21/2018				0.00	400.00	1,510.00	Cr	400.00
12/22/2018				0.00	200.00	1,710.00	Cr	200.00
12/22/2018				0.00	100.00	1,810.00	Cr	100.00
12/26/2018				0.00	200.00	2,010.00	Cr	200.00
12/29/2018				0.00	300.00	2,310.00	Cr	300.00
12/29/2018				0.00	200.00	2,510.00	Cr	200.00
12/29/2018				0.00	200.00	2,710.00	Cr	200.00
12/30/2018				0.00	100.00	2,810.00	Cr	100.00
03/13/2019				0.00	1,000.00	3,810.00	Cr	-
				0.00	3,810.00			2,810.00
								-80.00



Name		Position	Last election	Up for re-election	Email	Phone			Address			
Last	First					Home	Cell	Work	Street	City	Prov	Postal Code
Enns Bradette	Judi	President	2017	2019								
Duncan	Lindsay	Director At Large	2017	2019								
Higgins	Shannon	Director At Large	2018	2020								
Johnston	Julie	Director At Large	2017	2019								
Klein	Florence	Director At Large	2018	2020								
Schuett	Margie	Director At Large	2018	2020								
Zawadiuk	Olivia	Athletes Council Chair	Appointed 2019									
Harding	Shelby	Past Athletes Council Chair	Appointed 2014									
Scheil	Henry	Past President										

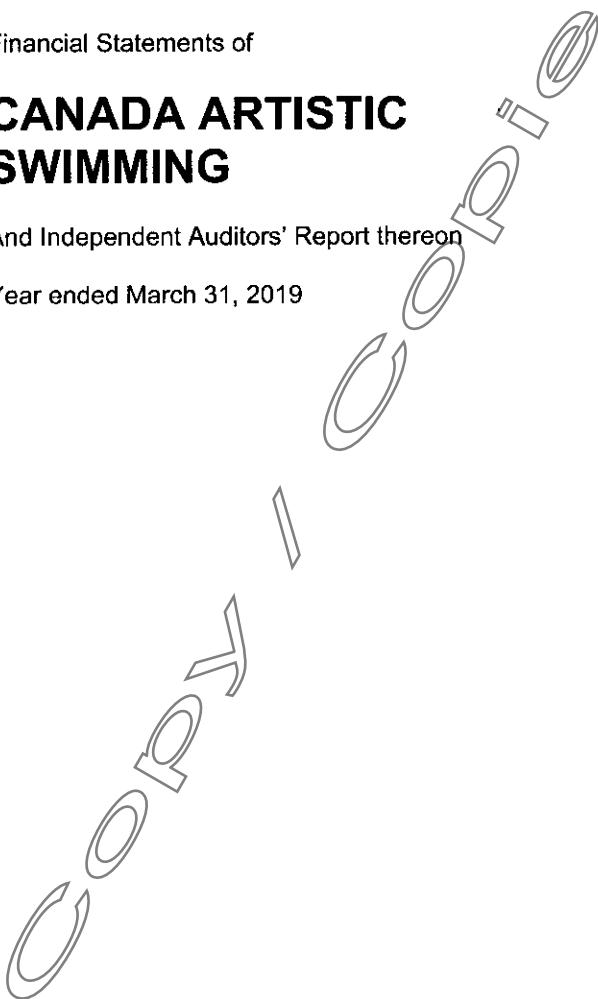


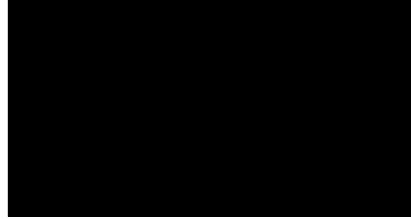
Financial Statements of

CANADA ARTISTIC SWIMMING

And Independent Auditors' Report thereon

Year ended March 31, 2019





INDEPENDENT AUDITORS' REPORT

To the Members of Canada Artistic Swimming

Opinion

We have audited the financial statements of Canada Artistic Swimming (the "Entity"), which comprise:

- the statement of financial position as at end of March 31, 2019
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

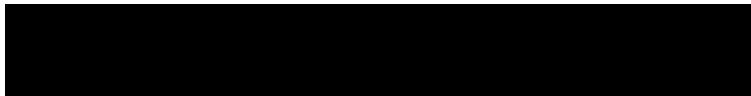
In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at end of March 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian Accounting standards for not-for-profit organizations.

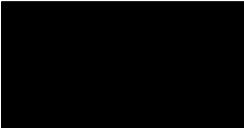
Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the ***"Auditors' Responsibilities for the Audit of the Financial Statements"*** section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





Other Matter

We draw attention to the fact that the supplementary information included in the Schedule does not form part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion or any assurance on this supplementary information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Kanata, Canada

CANADA ARTISTIC SWIMMING

Statement of Financial Position

March 31, 2019, with comparative information for 2018

	2019	2018
Assets		
Current assets:		
Cash and cash equivalents (note 2)	\$ 532,531	\$ 371,505
Amounts receivable	108,969	133,158
Inventories	6,739	—
Prepaid expenses	62,178	16,737
	<u>710,417</u>	<u>521,400</u>
Endowment assets	9,644	8,602
Tangible capital assets (note 3)	13,112	—
	<u>\$ 733,173</u>	<u>\$ 530,002</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 4)	\$ 132,105	\$ 112,131
Deferred revenue (note 5)	63,734	27,500
	<u>195,839</u>	<u>139,631</u>
Net assets:		
Unrestricted (note 6)	514,578	381,769
Invested in tangible capital assets	13,112	—
Endowment	9,644	8,602
	<u>537,334</u>	<u>390,371</u>
Contingencies and commitments (note 7)		
	<u>\$ 733,173</u>	<u>\$ 530,002</u>

See accompanying notes to financial statements.

On behalf of the Board:

[REDACTED]

Director

[REDACTED]

Director

CANADA ARTISTIC SWIMMING

Statement of Operations

Year ended March 31, 2019, with comparative information for 2018

	2019	2018
Revenue:		
Sport Canada contributions	\$ 1,006,500	\$ 1,048,500
Affiliation and registration fees	954,010	972,370
Canadian Olympic Committee	140,000	175,000
Rebates, interest and other revenue	54,709	105,533
Sport Canada hosting contributions	50,000	50,000
Sport Canada - OTP contributions to INS	25,000	17,500
Sponsorship and fundraising	11,162	4,710
Sale of products	10,368	6,471
Coaching Association	6,500	10,895
Regional training centres	—	141,117
Competition revenue	—	48,259
	2,258,249	2,580,355
Expenses:		
High performance	760,500	945,823
Sport development	534,151	540,408
Cost of products sold	5,896	7,974
Regional training centres	—	141,117
Administration:		
Association	80,315	46,958
National office	95,906	84,601
Payroll and benefits	522,634	523,557
Planning and management	39,815	17,531
Promotions and communication	73,111	48,150
	2,112,328	2,356,119
Excess of revenue over expenses	\$ 145,921	\$ 224,236

See accompanying notes to financial statements.

CANADA ARTISTIC SWIMMING

Statement of Changes in Net Assets

Year ended March 31, 2019, with comparative information for 2018

	Unrestricted	Endowments	Invested in tangible capital assets	Total 2019	Total 2018
Balance, beginning of year	\$ 381,769	\$ 8,602	\$ -	\$ 390,371	\$ 165,033
Excess of revenue over expenses	145,921	-	-	145,921	224,236
Endowment contributions	-	1,042	-	1,042	1,102
Additions to tangible capital assets	(13,486)	-	13,486	-	-
Amortization of tangible capital assets	374	-	(374)	-	-
Balance, end of year	\$ 514,578	\$ 9,644	\$ 13,112	\$ 537,334	\$ 390,371

See accompanying notes to financial statements.

CANADA ARTISTIC SWIMMING

Statement of Cash Flows

Year ended March 31, 2019, with comparative information for 2018

	2019	2018
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 145,921	\$ 224,236
Amortization of tangible capital assets	374	—
Change in non-cash operating working capital:		
Decrease (increase) in amounts receivable	24,189	(2,406)
Decrease (increase) in inventories	(6,739)	5,000
Decrease (increase) in prepaid expenses	(45,441)	6,671
Increase (decrease) in accounts payable and accrued liabilities	19,974	(109,223)
Increase (decrease) in deferred revenue	36,234	(162,839)
	<u>174,512</u>	<u>(38,561)</u>
Financing activities:		
Endowment contributions	1,042	1,102
Investing activities:		
Increase in endowment assets	(1,042)	(1,102)
Additions to tangible capital assets	(13,486)	—
	<u>(14,528)</u>	<u>(1,102)</u>
Increase (decrease) in cash and cash equivalents	161,026	(38,561)
Cash and cash equivalents, beginning of year	371,505	410,066
Cash and cash equivalents, end of year	\$ 532,531	\$ 371,505
Cash and cash equivalents consists of:		
Cash on deposit	\$ 253,234	\$ 71,505
Cash equivalents	279,297	300,000
	<u>\$ 532,531</u>	<u>\$ 371,505</u>

See accompanying notes to financial statements.

CANADA ARTISTIC SWIMMING

Notes to Financial Statements

Year ended March 31, 2019

Canada Artistic Swimming (the "Association") was originally incorporated under the Canada Corporations Act on November 14, 1969. Effective November 20, 2013, the Association continued its Articles of Incorporation under the Canada Not-for-Profit Corporations Act.

The Association is a Registered Canadian Amateur Athletic Association is exempt from income tax under paragraph 149(1)(l) of the Income Tax Act (Canada) and is able to issue receipts for income tax purposes for charitable donations.

The objectives of the Association are to promote interest and participation in synchronized swimming.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Revenue recognition:

The Association follows the deferral method of accounting for contributions for not-for-profit organizations.

Contributions include donations and grants. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Contributions that are externally restricted for specific purposes are deferred and recognized as revenue in the period in which the related expenses are incurred. Contributions to endowment funds are recognized as direct increases in net assets and any disbursements of interest earned on the principal are recognized as revenue when the related disbursement is made.

Membership fees and sponsorships are recognized in the year to which the membership or sponsorship relates.

(b) Intangible capital assets:

Intangible capital assets are stated at cost, net of accumulated amortization. When an asset no longer contributes to the Association's ability to provide services, it is written down to its residual value. Amortization is provided on a straight-line basis of 30%.

(c) Fund accounting:

The Association uses fund accounting. The unrestricted fund accounts for the general operations of the Association. The endowment fund supports swimmers in the Junior Duet chosen to represent Canada at the Junior World championships. The total amount awarded biennially shall be an amount equal to the annual interest earned on the capital in this fund, subject to such adjustments as is necessary to preserve the capital and offer a suitable bursary. This amount will be equally divided between two duet swimmers (one duet) who meet the specified qualifications, to a maximum amount of \$1,000 per athlete.

CANADA ARTISTIC SWIMMING

Notes to Financial Statements (continued)

Year ended March 31, 2019

1. Significant accounting policies (continued):

(d) Expenses:

In the statement of operations, the Association presents its expenses by function.

Expenses are recognized in the year incurred and are recorded in the function to which they are directly related.

The Association does not allocate expenses between functions after initial recognition.

(e) Inventories:

Inventories consist primarily of promotional items, educational and program material held for resale. Inventories are valued at the lower of cost and net realizable value.

(f) Donated goods and services:

Donated goods and services are recorded as revenue and expenses at estimated values determined by reference to normal commercial activities. The actual value of the goods may vary from the estimated value.

(g) Cash and cash equivalents:

Cash and cash equivalents include deposits with financial institutions that can be withdrawn without prior notice or penalty and short-term deposits with an original maturity of 90 days or less.

(h) Use of estimates:

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates. These estimates are reviewed annually and as adjustments become necessary, they are recognized in the financial statements in the period they become known.

2. Line of credit:

The Association has an operating line of credit of \$250,000. It is due on demand and bears interest at bank prime plus 1%, and is secured by a general security agreement covering all personal property of the Association. No amounts were drawn on this operating line as of March 31, 2019.

CANADA ARTISTIC SWIMMING

Notes to Financial Statements (continued)

Year ended March 31, 2019

3. Intangible capital assets:

	Cost	Accumulated amortization	2019 Net book value	2018 Net book value
Computer software	\$ 13,486	\$ 374	\$ 13,112	\$ —

4. Accounts payable and accrued liabilities:

There are no amounts payable for government remittances as at years ended 2019 and 2018 for payroll or sales tax related items.

5. Deferred revenue:

Deferred revenue of \$63,734 (2018 - \$27,500) comprises Athlete Village payments for Canada Artistic Swimming Championships, Make A Champ donations and pre-purchased Olympic tickets (2018 - Canadian Olympic Committee and other revenues) for the subsequent fiscal year.

6. Net assets:

The Association considers its capital to consist of its unrestricted net assets. The Association's overall objective with its net assets is to fund capital acquisitions, future projects and ongoing operations. The Association manages its capital by monitoring the net assets balance and intends to increase the balance in future years to cover future potential cash flow requirements that cannot be funded by restricted contributions from the Association's funders.

The Association is not subject to externally imposed capital requirements and its overall strategy with respect to capital remains unchanged from the year ended March 31, 2018.

7. Contingencies and commitments:

(a) Contingencies:

Contributions received from Sport Canada are subject to specific terms and conditions regarding the expenditure of the funds. The Association's records are subject to audit by Sport Canada to identify instances, if any, in which amounts charged against contributions, have not complied with the agreed terms and conditions and which, therefore, would be refundable to Sport Canada. Adjustments to prior years' contributions are recorded in the year in which Sport Canada requests the adjustment.

Contributions are accounted for on an accrual basis. Any portion of a contribution that has not been spent for the purpose it was intended is considered to be refundable to Sport Canada.

CANADA ARTISTIC SWIMMING

Notes to Financial Statements (continued)

Year ended March 31, 2019

7. Contingencies and commitments (continued):

(b) Leases:

The Association is committed under the terms of operating leases related to the rental of premises and photocopier. Minimum lease payments due under these lease agreements are as follows:

2020	\$ 12,256
2021	11,905
2022	11,905
2023	6,944
	<hr/> \$ 43,010

8. Financial risks and concentration of risk:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Association is exposed to credit risk with respect to the accounts receivable. The Association assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. At year-end, there were no amounts allowed for in accounts receivable.

(b) Liquidity risk:

Liquidity risk is the risk that the Association will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Association manages its liquidity risk by monitoring its operating requirements. The Association prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(c) Market risk:

The Association believes it is not subject to significant interest rate, foreign currency or other price risks arising from its financial instruments.

CANADA ARTISTIC SWIMMING

Schedule of Revenue and Expenses - Sport Canada Contribution

Year ended March 31, 2019

(Unaudited)

Mainstream Core Revenues	Sport Development	NextGen	Total
General administration	\$ 65,000	\$ —	\$ 65,000
Governance	5,000	—	5,000
Salaries, fees and benefits	220,500	—	220,500
Coaching salaries and professional development	121,000	92,500	213,500
National team program	290,000	107,500	397,500
Official languages	13,000	—	13,000
Operations and programming	192,000	—	192,000
	\$ 906,000	\$ 200,000	\$ 1,106,500
Mainstream Above Core Revenues			Total
International sport initiatives			\$ —
Mainstream Actual Core Expenses	Sport Development	NextGen	Total
General administration	\$ 158,866	\$ —	\$ 158,866
Governance	39,815	—	39,815
Salaries, fees and benefits	522,634	—	522,634
Coaching salaries and professional development	114,454	94,330	208,784
National team programs	368,574	183,142	551,716
Official languages	23,251	—	23,251
Operations and programming	607,262	—	607,262
	\$ 1,834,856	\$ 277,472	\$ 2,112,328
Mainstream Above Core Actual Expenses			Total
			\$ —

CANADA ARTISTIC SWIMMING

Schedule of Revenue and Expenses - Sport Canada Contribution (continued)

Year ended March 31, 2018
(unaudited)

Mainstream Core Revenues	Sport Development	Enhanced Excellence	Total
General administration	\$ 65,000	\$ —	\$ 65,000
Governance	5,000	—	5,000
Salaries, fees and benefits	220,000	—	220,000
Coaching salaries and professional development	121,000	92,500	213,500
National team program	290,000	185,000	475,000
Official languages	13,000	—	13,000
Operations and programming	192,000	—	192,000
	\$ 906,500	\$ 277,500	\$ 1,183,500
Mainstream Above Core Revenues			Total
International sport initiatives			\$ 12,000
Mainstream Actual Core Expenses	Sport Development	Enhanced Excellence	Total
General administration	\$ 124,136	\$ —	\$ 124,136
Governance	17,531	—	17,531
Salaries, fees and benefits	523,557	—	523,557
Coaching salaries and professional development	223,397	98,272	321,669
National team programs	367,022	257,132	624,154
Official languages	15,397	—	15,397
Operations and programming	729,675	—	729,675
	\$ 2,000,715	\$ 355,404	\$ 2,356,119
Mainstream Above Core Actual Expenses			Total
International sport initiatives			\$ 15,157